
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2023

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934

FOR THE TRANSITION PERIOD FROM ____ TO ____

Commission file number 0-21220

ALAMO GROUP INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of
incorporation or organization)

74-1621248

(I.R.S. Employer Identification
Number)

1627 East Walnut, Seguin, Texas 78155

(Address of principal executive offices, including zip code)

830-379-1480

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading symbol(s) | Name of each exchange on which registered |
|--|-------------------|---|
| Common Stock, par value \$.10 per share | ALG | New York Stock Exchange |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

| | | | |
|-------------------------|-------------------------------------|---------------------------|--------------------------|
| Large accelerated filer | <input checked="" type="checkbox"/> | Accelerated filer | <input type="checkbox"/> |
| Non-accelerated filer | <input type="checkbox"/> | Smaller reporting company | <input type="checkbox"/> |
| | | Emerging growth company | <input type="checkbox"/> |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

At April 28, 2023, 12,001,034 shares of common stock, \$.10 par value, of the registrant were outstanding.

Alamo Group Inc. and Subsidiaries

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Alamo Group Inc. and Subsidiaries
Interim Condensed Consolidated Balance Sheets
(Unaudited)

| (in thousands, except share amounts) | March 31, 2023 | December 31, 2022 |
|---|----------------|-------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 109,320 | \$ 47,016 |
| Accounts receivable, net | 363,525 | 317,581 |
| Inventories, net | 362,593 | 352,553 |
| Prepaid expenses and other current assets | 9,660 | 9,144 |
| Income tax receivable | 318 | 916 |
| Total current assets | 845,416 | 727,210 |
| Rental equipment, net | 36,125 | 33,723 |
| Property, plant and equipment | 341,516 | 335,078 |
| Less: Accumulated depreciation | (183,128) | (180,071) |
| Total property, plant and equipment, net | 158,388 | 155,007 |
| Goodwill | 196,533 | 195,858 |
| Intangible assets, net | 167,832 | 171,341 |
| Deferred income taxes | 983 | 969 |
| Other non-current assets | 23,935 | 24,400 |
| Total assets | \$ 1,429,212 | \$ 1,308,508 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current liabilities: | | |
| Trade accounts payable | \$ 101,549 | \$ 97,537 |
| Income taxes payable | 14,801 | 6,592 |
| Accrued liabilities | 72,890 | 71,368 |
| Current maturities of long-term debt and finance lease obligations | 15,008 | 15,009 |
| Total current liabilities | 204,248 | 190,506 |
| Long-term debt and finance lease obligations, net of current maturities | 356,259 | 286,943 |
| Long-term tax liability | 3,781 | 3,781 |
| Other long-term liabilities | 23,628 | 23,668 |
| Deferred income taxes | 18,948 | 18,250 |
| Stockholders' equity: | | |
| Common stock, \$0.10 par value, 20,000,000 shares authorized; 11,941,738 and 11,913,890 outstanding at March 31, 2023 and December 31, 2022, respectively | 1,194 | 1,191 |
| Additional paid-in-capital | 131,657 | 129,820 |
| Treasury stock, at cost; 82,600 shares at March 31, 2023 and December 31, 2022, respectively | (4,566) | (4,566) |
| Retained earnings | 757,917 | 727,183 |
| Accumulated other comprehensive loss | (63,854) | (68,268) |
| Total stockholders' equity | 822,348 | 785,360 |
| Total liabilities and stockholders' equity | \$ 1,429,212 | \$ 1,308,508 |

See accompanying notes.

Alamo Group Inc. and Subsidiaries
Interim Condensed Consolidated Statements of Income
(Unaudited)

| (in thousands, except per share amounts) | Three Months Ended March 31, | |
|--|---------------------------------|------------|
| | 2023 | 2022 |
| Net sales: | | |
| Vegetation Management | \$ 256,435 | \$ 221,006 |
| Industrial Equipment | 155,336 | 140,999 |
| Total net sales | 411,771 | 362,005 |
| Cost of sales | 299,264 | 275,364 |
| Gross profit | 112,507 | 86,641 |
| Selling, general and administrative expenses | 59,668 | 53,635 |
| Amortization expense | 3,815 | 3,887 |
| Income from operations | 49,024 | 29,119 |
| Interest expense | (5,940) | (2,647) |
| Interest income | 383 | 72 |
| Other income (expense), net | 1,002 | (1,752) |
| Income before income taxes | 44,469 | 24,792 |
| Provision for income taxes | 11,120 | 6,322 |
| Net Income | \$ 33,349 | \$ 18,470 |
| Net income per common share: | | |
| Basic | \$ 2.80 | \$ 1.56 |
| Diluted | \$ 2.79 | \$ 1.55 |
| Average common shares: | | |
| Basic | 11,899 | 11,860 |
| Diluted | 11,962 | 11,916 |
| Dividends declared | \$ 0.22 | \$ 0.18 |

See accompanying notes.

Alamo Group Inc. and Subsidiaries
Interim Condensed Consolidated Statements of Comprehensive Income
(Unaudited)

| (in thousands) | Three Months Ended March 31, | |
|--|---------------------------------|-----------|
| | 2023 | 2022 |
| Net income | \$ 33,349 | \$ 18,470 |
| Other comprehensive income, net of tax: | | |
| Foreign currency translation adjustments, net of tax expense of \$(173) and \$(250), respectively | 4,546 | 1,667 |
| Recognition of deferred pension and other post-retirement benefits, net of tax (expense) and benefit of \$(65) and \$255, respectively | 282 | 206 |
| Unrealized income (loss) on derivative instruments, net of tax benefit and (expense) of \$59 and \$(367), respectively | (414) | 1,852 |
| Other comprehensive income, net of tax | 4,414 | 3,725 |
| Comprehensive income | \$ 37,763 | \$ 22,195 |

See accompanying notes.

Alamo Group Inc. and Subsidiaries
Interim Condensed Consolidated Statements of Stockholders' Equity
(Unaudited)

For three months ended March 31, 2023

| (in thousands) | Common Stock | | Additional Paid-in Capital | Treasury Stock | Retained Earnings | Accumulated Other Comprehensive Loss | Total Stock- holders' Equity |
|---------------------------------------|--------------|----------|----------------------------------|-------------------|----------------------|---|---------------------------------------|
| | Shares | Amount | | | | | |
| Balance at December 31, 2022 | 11,831 | \$ 1,191 | \$ 129,820 | \$ (4,566) | \$ 727,183 | \$ (68,268) | \$ 785,360 |
| Other comprehensive income | — | — | — | — | 33,349 | 4,414 | 37,763 |
| Stock-based compensation expense | — | — | 1,699 | — | — | — | 1,699 |
| Stock-based compensation transactions | 28 | 3 | 138 | — | — | — | 141 |
| Dividends paid (\$0.22 per share) | — | — | — | — | (2,615) | — | (2,615) |
| Balance at March 31, 2023 | 11,859 | \$ 1,194 | \$ 131,657 | \$ (4,566) | \$ 757,917 | \$ (63,854) | \$ 822,348 |

See accompanying notes.

For three months ended March 31, 2022

| (in thousands) | Common Stock | | Additional Paid-in Capital | Treasury Stock | Retained Earnings | Accumulated Other Comprehensive Loss | Total Stock- holders' Equity |
|---------------------------------------|--------------|----------|----------------------------------|-------------------|----------------------|---|---------------------------------------|
| | Shares | Amount | | | | | |
| Balance at December 31, 2021 | 11,791 | \$ 1,187 | \$ 124,228 | \$ (4,566) | \$ 633,804 | \$ (48,990) | \$ 705,663 |
| Other comprehensive income | — | — | — | — | 18,470 | 3,725 | 22,195 |
| Stock-based compensation expense | — | — | 1,371 | — | — | — | 1,371 |
| Stock-based compensation transactions | 20 | 2 | 82 | — | — | — | 84 |
| Dividends paid (\$0.18 per share) | — | — | — | — | (2,133) | — | (2,133) |
| Balance at March 31, 2022 | 11,811 | \$ 1,189 | \$ 125,681 | \$ (4,566) | \$ 650,141 | \$ (45,265) | \$ 727,180 |

See accompanying notes.

Alamo Group Inc. and Subsidiaries
Interim Condensed Consolidated Statements of Cash Flows
(Unaudited)

| (in thousands) | Three Months Ended March 31, | |
|--|---------------------------------|-----------|
| | 2023 | 2022 |
| Operating Activities | | |
| Net income | \$ 33,349 | \$ 18,470 |
| Adjustment to reconcile net income to net cash (used in) provided by operating activities: | | |
| Provision for doubtful accounts | 313 | 339 |
| Depreciation - Property, plant and equipment | 5,521 | 5,236 |
| Depreciation - Rental equipment | 2,105 | 1,890 |
| Amortization of intangibles | 3,815 | 3,887 |
| Amortization of debt issuance | 176 | 167 |
| Stock-based compensation expense | 1,699 | 1,371 |
| Provision for deferred income tax | 436 | 2,797 |
| Gain on sale of property, plant and equipment | (1,716) | (22) |
| Changes in operating assets and liabilities: | | |
| Accounts receivable | (44,825) | (58,231) |
| Inventories | (8,703) | (34,139) |
| Rental equipment | (4,502) | (1,227) |
| Prepaid expenses and other assets | 380 | (3,989) |
| Trade accounts payable and accrued liabilities | 4,564 | 7,979 |
| Income taxes payable | 8,783 | (382) |
| Other assets and long-term liabilities, net | (189) | 869 |
| Net cash provided by (used in) operating activities | 1,206 | (54,985) |
| Investing Activities | | |
| Purchase of property, plant and equipment | (8,999) | (4,358) |
| Proceeds from sale of property, plant and equipment | 2,533 | 33 |
| Net cash used in investing activities | (6,466) | (4,325) |
| Financing Activities | | |
| Borrowings on bank revolving credit facility | 91,000 | 128,000 |
| Repayments on bank revolving credit facility | (18,000) | (21,000) |
| Principal payments on long-term debt and finance leases | (3,753) | (3,763) |
| Dividends paid | (2,615) | (2,133) |
| Proceeds from exercise of stock options | 877 | 474 |
| Common stock repurchased | (736) | (390) |
| Net cash provided by financing activities | 66,773 | 101,188 |
| Effect of exchange rate changes on cash and cash equivalents | 791 | 284 |
| Net change in cash and cash equivalents | 62,304 | 42,162 |
| Cash and cash equivalents at beginning of the year | 47,016 | 42,115 |
| Cash and cash equivalents at end of the period | \$ 109,320 | \$ 84,277 |
| Cash paid during the period for: | | |
| Interest | \$ 5,065 | \$ 2,619 |
| Income taxes | 3,042 | 3,574 |

See accompanying notes.

Alamo Group Inc. and Subsidiaries
Notes to Interim Condensed Consolidated Financial Statements - (Unaudited)
March 31, 2023

1. Basis of Financial Statement Presentation

General

The accompanying unaudited interim condensed consolidated financial statements of Alamo Group Inc. and its subsidiaries (the "Company") have been prepared in accordance with U.S. generally accepted accounting principles ("GAAP") for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulations S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the periods presented are not necessarily indicative of the results that may be expected for the year ending December 31, 2023. The balance sheet at December 31, 2022 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by U.S. GAAP for complete financial statements. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's annual report on Form 10-K for the year ended December 31, 2022 (the "2022 10-K").

2. Accounts Receivable

Accounts receivable is shown net of sales discounts and the allowance for credit losses.

At March 31, 2023 the Company had \$24.5 million in reserves for sales discounts compared to \$19.9 million at December 31, 2022 related to products shipped to our customers under various promotional programs.

3. Inventories

Inventories are stated at the lower of cost or net realizable value. Net inventories consist of the following:

| (in thousands) | March 31, 2023 | December 31, 2022 |
|------------------|----------------|-------------------|
| Finished goods | \$ 320,071 | \$ 312,726 |
| Work in process | 32,912 | 22,273 |
| Raw materials | 9,610 | 17,554 |
| Inventories, net | \$ 362,593 | \$ 352,553 |

Inventory obsolescence reserves were \$11.4 million at March 31, 2023 and \$13.2 million at December 31, 2022.

4. Rental Equipment

Rental equipment is shown net of accumulated depreciation of \$23.2 million and \$22.3 million at March 31, 2023 and December 31, 2022, respectively. The Company recognized depreciation expense of \$2.1 million and \$1.9 million for the three months ended March 31, 2023 and 2022.

5. Fair Value Measurements

The carrying values of certain financial instruments, including cash and cash equivalents, accounts receivable, accounts payable, and accrued expenses, approximate their fair value because of the short-term nature of these items. The carrying value of our debt approximates the fair value as of March 31, 2023 and December 31, 2022, as the floating rates on our outstanding balances approximate current market rates. This conclusion was made based on Level 2 inputs.

6. Goodwill and Intangible Assets

The following is the summary of changes to the Company's Goodwill for the three months ended March 31, 2023:

| (in thousands) | Vegetation Management | Industrial Equipment | Consolidated |
|------------------------------|--------------------------|-------------------------|--------------|
| Balance at December 31, 2022 | \$ 127,562 | \$ 68,296 | \$ 195,858 |
| Translation adjustment | 530 | 145 | 675 |
| Balance at March 31, 2023 | \$ 128,092 | \$ 68,441 | \$ 196,533 |

The following is a summary of the Company's definite and indefinite-lived intangible assets net of the accumulated amortization:

| (in thousands) | Estimated Useful Lives | March 31, 2023 | December 31, 2022 |
|-----------------------------------|---------------------------|-------------------|----------------------|
| Definite: | | | |
| Trade names and trademarks | 15-25 years | \$ 68,971 | \$ 68,797 |
| Customer and dealer relationships | 8-15 years | 129,513 | 129,338 |
| Patents and drawings | 3-12 years | 28,484 | 28,437 |
| Favorable leasehold interests | 7 years | 4,200 | 4,200 |
| Total at cost | | 231,168 | 230,772 |
| Less accumulated amortization | | (68,836) | (64,931) |
| Total net | | 162,332 | 165,841 |
| Indefinite: | | | |
| Trade names and trademarks | | 5,500 | 5,500 |
| Total Intangible Assets | | \$ 167,832 | \$ 171,341 |

The Company recognized amortization expense of \$3.8 million and \$3.9 million for the three months ended March 31, 2023 and 2022, respectively.

7. Leases

The Company leases office space and equipment under various operating and finance leases, which generally are expected to be renewed or replaced by other leases. The finance leases currently held are considered immaterial. The components of lease cost were as follows:

| Components of Lease Cost | | | |
|-------------------------------------|---------------------------------|----------|--|
| (in thousands) | Three Months Ended March 31, | | |
| | 2023 | 2022 | |
| Finance lease cost: | | | |
| Amortization of right-of-use assets | \$ 3 | \$ 13 | |
| Interest on lease liabilities | — | 1 | |
| Operating lease cost | 1,458 | 1,497 | |
| Short-term lease cost | 324 | 299 | |
| Variable lease cost | 76 | 109 | |
| Total lease cost | \$ 1,861 | \$ 1,919 | |

Rent expense for the three and three months ended March 31, 2023 and 2022 was immaterial.

Maturities of operating lease liabilities were as follows:

Future Minimum Lease Payments

| (in thousands) | March 31, 2023 | December 31, 2022 |
|--|-------------------|----------------------|
| 2023 | \$ 4,195 * | \$ 5,177 |
| 2024 | 4,581 | 4,099 |
| 2025 | 3,774 | 3,294 |
| 2026 | 2,901 | 2,728 |
| 2027 | 1,869 | 1,780 |
| Thereafter | 1,744 | 1,743 |
| Total minimum lease payments | \$ 19,064 | \$ 18,821 |
| Less imputed interest | (1,365) | (1,287) |
| Total operating lease liabilities | \$ 17,699 | \$ 17,534 |

*Period ended March 31, 2023 represents the remaining nine months of 2023.

Future Lease Commencements

As of March 31, 2023, there are additional operating leases, primarily for buildings and autos, that have not yet commenced in the amount of \$0.5 million. These operating leases will commence in fiscal year 2023 with lease terms of 2 to 5 years.

Supplemental balance sheet information related to leases was as follows:

Operating Leases

| (in thousands) | March 31, 2023 | December 31, 2022 |
|--|-------------------|----------------------|
| Other non-current assets | \$ 17,397 | \$ 17,249 |
| Accrued liabilities | 4,907 | 4,685 |
| Other long-term liabilities | 12,792 | 12,849 |
| Total operating lease liabilities | \$ 17,699 | \$ 17,534 |
| Weighted Average Remaining Lease Term | 4.44 years | 4.66 years |
| Weighted Average Discount Rate | 3.69 % | 3.30 % |

Supplemental Cash Flow information related to leases was as follows:

| (in thousands) | Three Months Ended March 31, | |
|--|---------------------------------|----------|
| | 2023 | 2022 |
| Cash paid for amounts included in the measurement of lease liabilities: | | |
| Operating cash flows from operating leases | \$ 1,304 | \$ 1,355 |

8. Debt

The components of long-term debt are as follows:

| (in thousands) | March 31, 2023 | December 31, 2022 |
|--------------------------------|-------------------|----------------------|
| Current Maturities: | | |
| Finance lease obligations | \$ 8 | \$ 9 |
| Term debt | 15,000 | 15,000 |
| | 15,008 | 15,009 |
| Long-term debt: | | |
| Finance lease obligations | 13 | 15 |
| Term debt, net | 231,246 | 234,928 |
| Bank revolving credit facility | 125,000 | 52,000 |
| Total Long-term debt | 356,259 | 286,943 |
| Total debt | \$ 371,267 | \$ 301,952 |

As of March 31, 2023, \$2.8 million of the revolver capacity was committed to irrevocable standby letters of credit issued in the ordinary course of business as required by vendors' contracts, resulting in \$272.2 million in available borrowings.

9. Common Stock and Dividends

Dividends declared and paid on a per share basis were as follows:

| | Three Months Ended March 31, | |
|--------------------|---------------------------------|---------|
| | 2023 | 2022 |
| Dividends declared | \$ 0.22 | \$ 0.18 |
| Dividends paid | \$ 0.22 | \$ 0.18 |

On April 3, 2023, the Company announced that its Board of Directors had declared a quarterly cash dividend of \$0.22 per share, which was paid on May 1, 2023, to shareholders of record at the close of business on April 17, 2023.

10. Earnings Per Share

The following table sets forth the reconciliation from basic to diluted average common shares and the calculations of net income per common share. Net income for basic and diluted calculations do not differ.

| (In thousands, except per share) | Three Months Ended March 31, | |
|---|---------------------------------|-----------|
| | 2023 | 2022 |
| Net Income | \$ 33,349 | \$ 18,470 |
| Average Common Shares: | | |
| Basic (weighted-average outstanding shares) | 11,899 | 11,860 |
| Dilutive potential common shares from stock options | 63 | 56 |
| Diluted (weighted-average outstanding shares) | 11,962 | 11,916 |
| Basic earnings per share | \$ 2.80 | \$ 1.56 |
| Diluted earnings per share | \$ 2.79 | \$ 1.55 |

11. Revenue and Segment Information

Revenues from Contracts with Customers

Disaggregation of revenue is presented in the tables below by product type and by geographical location. Management has determined that this level of disaggregation would be beneficial to users of the financial statements.

Revenue by Product Type

| (in thousands) | Three Months Ended March 31, | |
|---------------------|---------------------------------|-------------------|
| | 2023 | 2022 |
| Net Sales | | |
| Wholegoods | \$ 329,768 | \$ 280,943 |
| Parts | 69,373 | 67,972 |
| Other | 12,630 | 13,090 |
| Consolidated | \$ 411,771 | \$ 362,005 |

Other includes rental sales, extended warranty sales and service sales as they are considered immaterial.

Revenue by Geographical Location

| (in thousands) | Three Months Ended March 31, | |
|---------------------|---------------------------------|-------------------|
| | 2023 | 2022 |
| Net Sales | | |
| United States | \$ 291,579 | \$ 255,187 |
| France | 24,202 | 23,046 |
| Canada | 26,865 | 20,453 |
| United Kingdom | 21,604 | 17,674 |
| Netherlands | 9,792 | 3,480 |
| Brazil | 11,513 | 13,094 |
| Australia | 7,782 | 7,156 |
| Germany | 2,469 | 331 |
| Other | 15,965 | 21,584 |
| Consolidated | \$ 411,771 | \$ 362,005 |

Net sales are attributed to countries based on the location of the customer.

Segment Information

The following includes a summary of the unaudited financial information by reporting segment at March 31, 2023:

| (in thousands) | Three Months Ended March 31, | |
|-------------------------------|---------------------------------|------------|
| | 2023 | 2022 |
| Net Sales | | |
| Vegetation Management | \$ 256,435 | \$ 221,006 |
| Industrial Equipment | 155,336 | 140,999 |
| Consolidated | \$ 411,771 | \$ 362,005 |
| Income from Operations | | |
| Vegetation Management | \$ 36,508 | \$ 18,334 |
| Industrial Equipment | 12,516 | 10,785 |
| Consolidated | \$ 49,024 | \$ 29,119 |

| (in thousands) | March 31, 2023 | December 31, 2022 |
|----------------------------------|----------------|-------------------|
| Goodwill | | |
| Vegetation Management | \$ 128,092 | \$ 127,562 |
| Industrial Equipment | 68,441 | 68,296 |
| Consolidated | \$ 196,533 | \$ 195,858 |
| Total Identifiable Assets | | |
| Vegetation Management | \$ 952,684 | \$ 866,974 |
| Industrial Equipment | 476,528 | 441,534 |
| Consolidated | \$ 1,429,212 | \$ 1,308,508 |

12. Accumulated Other Comprehensive Loss

Changes in accumulated other comprehensive loss by component, net of tax, were as follows:

| (in thousands) | Three Months Ended March 31, | | | | | | | |
|--|--|--------------------------------------|--|-------------|--|--------------------------------------|--|-------------|
| | 2023 | | | | 2022 | | | |
| | Foreign Currency Translation Adjustment | Defined Benefit Plans Items | Gains (Losses) on Cash Flow Hedges | Total | Foreign Currency Translation Adjustment | Defined Benefit Plans Items | Gains (Losses) on Cash Flow Hedges | Total |
| Balance as of beginning of period | \$ (65,429) | \$ (3,310) | \$ 471 | \$ (68,268) | \$ (42,397) | \$ (5,017) | \$ (1,576) | \$ (48,990) |
| Other comprehensive income (loss) before reclassifications | 4,546 | — | (940) | 3,606 | 1,667 | — | 2,496 | 4,163 |
| Amounts reclassified from accumulated other comprehensive loss | — | 282 | 526 | 808 | — | 206 | (644) | (438) |
| Other comprehensive income (loss) | 4,546 | 282 | (414) | 4,414 | 1,667 | 206 | 1,852 | 3,725 |
| Balance as of end of period | \$ (60,883) | \$ (3,028) | \$ 57 | \$ (63,854) | \$ (40,730) | \$ (4,811) | \$ 276 | \$ (45,265) |

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following tables set forth, for the periods indicated, certain financial data:

| | As a Percent of Net Sales | Three Months Ended March 31, | |
|-----------------------|------------------------------|---------------------------------|---------|
| | | 2023 | 2022 |
| Vegetation Management | | 62.3 % | 61.1 % |
| Industrial Equipment | | 37.7 % | 38.9 % |
| Total sales, net | | 100.0 % | 100.0 % |

| | Cost Trends and Profit Margin, as Percentages of Net Sales | Three Months Ended March 31, | |
|----------------------------|---|---------------------------------|--------|
| | | 2023 | 2022 |
| Gross profit | | 27.3 % | 23.9 % |
| Income from operations | | 11.9 % | 8.0 % |
| Income before income taxes | | 10.8 % | 6.8 % |
| Net income | | 8.1 % | 5.1 % |

Overview

This report contains forward-looking statements that are based on Alamo Group's current expectations. Actual results in future periods may differ materially from those expressed or implied because of a number of risks and uncertainties which are discussed below and in the Forward-Looking Information section. Unless the context otherwise requires, the terms the "Company", "we", "our" and "us" means Alamo Group Inc.

We experienced continued strong demand for our products during the first three months of 2023 as was reflected in our top line growth. Margins improved due to the increase in shipments and the pricing actions we began in 2021 which helped mitigate inflation cost pressures. We also experienced more consistent deliveries of purchased products as our supply chain performance improved, which led to enhanced manufacturing efficiencies and margin expansion.

For the first three months of 2023, the Company's net sales increased by 14%, and net income increased by 81% compared to the same period in 2022. The increase in both net sales and net income was primarily due to continued strong customer demand for our products compared to the prior year, positive pricing actions, and ongoing cost and expense discipline and a moderately improving supply chain. The year-over-year improvement in both net sales and net income was somewhat constrained by ongoing challenges in certain parts of our supply chain and tightness in the availability of skilled labor.

The Company's Vegetation Management Division experienced a 16% increase in sales for the first three months of 2023 compared to the first three months of 2022 primarily as a result of increased customer demand as well as pricing actions. The Division's backlog remained strong but incoming orders, specifically in the forestry and North American agricultural mowing, softened. The Division's income from operations for the first three months of 2023 was up 99% versus the same period in 2022, due to increased demand, higher pricing and improving supply chain conditions, but offset by labor constraints and negative currency effects.

The Company's Industrial Equipment Division sales increased in the first three months of 2023 by 10% as compared to the first three months of 2022. Industrial Equipment sales were strong in all product lines with the street sweeper and, debris collector products increasing the most. Negatively impacting this Division were supply chain disruptions including an ongoing limited allocation of truck chassis.

Consolidated income from operations was \$49.0 million in the first three months of 2023 compared to \$29.1 million in the first three months of 2022, an increase of 68%. The Company's backlog increased 8% to \$994.8 million at the end of the first quarter of 2023 versus a backlog of \$917.8 million at the end of the first quarter of 2022. The increase in the Company's backlog was primarily attributable to strong customer demand for our products in both Divisions as outlined above.

While the supply chain issues we have experienced over the last several quarters appear to be moderately improving, we remain challenged by inflationary impacts, negative currency exchange rates, and labor constraints. In addition, the Company may also be negatively affected by several other factors such as weakness in the overall U.S. or world-wide economy, further increases in interest rates, changes in tariff regulations and the imposition of new tariffs, ongoing trade disputes, a deterioration of our supply chain, changes in U.S. fiscal policy such as changes in the federal tax rate, significant changes in currency exchange rates, negative economic impacts resulting from geopolitical events such as the war in Ukraine, changes in trade policy, increased levels of government regulations, weakness in the agricultural sector, acquisition integration issues, budget constraints or revenue shortfalls in governmental entities, and other risks and uncertainties as described in "Risk Factors" section in our Annual Report on Form 10-K for the year ended December 31, 2022 (the "2022 Form 10-K").

Results of Operations

Three Months Ended March 31, 2023 vs. Three Months Ended March 31, 2022

Net sales for the first quarter of 2023 were \$411.8 million, an increase of \$49.8 million or 14% compared to \$362.0 million for the first quarter of 2022. Net sales during the first quarter of 2023 improved due to strong customer demand and higher shipments of our products versus the first quarter of 2022, as well as positive pricing actions. Negatively affecting the first quarter of 2023 were ongoing disruptions in certain areas of our supply chain, although our supply chain moderately improved compared to previous quarters. Ongoing labor constraints and negative currency translation effects also negatively impacted quarterly results.

Net Vegetation Management sales increased by \$35.4 million or 16% to \$256.4 million for the first quarter of 2023 compared to \$221.0 million during the same period in 2022. The increase was due to strong performance in all product lines particularly agricultural, forestry and tree care and governmental mowing equipment in both North America and Europe. Labor shortages had an overall negative affect during the first quarter of 2023. Currency translation effects also negatively impacted net sales in this division during the first quarter of 2023.

Net Industrial Equipment sales were \$155.3 million in the first quarter of 2023 compared to \$141.0 million for the same period in 2022, an increase of \$14.3 million or 10%. The increase was mainly due to solid results in our sweeper and debris group product lines with modest support from other product lines. This Division was negatively impacted by supply chain disruptions, particularly truck chassis limitations, and continued labor shortages.

Gross profit for the first quarter of 2023 was \$112.5 million (27% of net sales) compared to \$86.6 million (24% of net sales) during the same period in 2022, an increase of \$25.9 million. The increase in gross profit during the first quarter of 2023 compared to the first quarter of 2022 was primarily attributable to higher sales volume and positive pricing actions. Profitability in the quarter increased as supply chain conditions generally improved which led to higher efficiencies and better capacity utilization. This resulted in higher gross margins compared to the first quarter of 2022.

Selling, general and administrative expenses ("SG&A") were \$59.7 million (14% of net sales) during the first quarter of 2023 compared to \$53.6 million (15% of net sales) during the same period of 2022, an increase of \$6.1 million. The increase in SG&A expense in the first quarter of 2023 compared to the first quarter of 2022 was attributable to higher marketing expenses related to trade shows, commissions and sales promotions. Amortization expense in the first quarter of 2023 was \$3.8 million compared to \$3.9 million in the same period in 2022, a decrease of \$0.1 million.

Interest expense was \$5.9 million for the first quarter of 2023 compared to \$2.6 million during the same period in 2022. The increase in interest expense in the first quarter of 2023 was mainly due to higher interest rates compared to the first quarter of 2022.

Other income (expense), net was \$1.0 million of income for the first quarter of 2023 compared to \$1.8 million of expense during the same period in 2022. The income in first quarter of 2023 was primarily a result from a gain of approximately \$1.7 million related to a sale of a manufacturing facility and to a lesser extent changes in currency exchange rates. The expense in in the first quarter of 2022 was primarily the result of an excise tax audit expense in the amount of \$1.2 million and to a lesser extent changes in currency exchange rates.

Provision for income taxes was \$11.1 million (25% of income before income tax) in the first quarter of 2023 compared to \$6.3 million (26% of income before income tax) during the same period in 2022.

The Company's net income after tax was \$33.3 million or \$2.79 per share on a diluted basis for the first quarter of 2023 compared to \$18.5 million or \$1.55 per share on a diluted basis for the first quarter of 2022. The increase of \$14.8 million resulted from the factors described above.

Liquidity and Capital Resources

In addition to normal operating expenses, the Company has ongoing cash requirements which are necessary to operate the business, including inventory purchases and capital expenditures. The Company's accounts receivable, inventory and accounts payable levels, particularly in its Vegetation Management Division, build in the first quarter and early spring and, to a lesser extent, in the fourth quarter in anticipation of the spring and fall selling seasons. Accounts receivable historically build in the first and fourth quarters of each year as a result of pre-season sales and year-round sales programs. These sales, primarily in the Vegetation Management Division, help balance the Company's production during the first and fourth quarters.

As of March 31, 2023, the Company had working capital of \$641.2 million which represents an increase of \$104.5 million from working capital of \$536.7 million at December 31, 2022. The increase in working capital was primarily a result of volume-driven and inflation-driven increases in accounts receivable and to a lesser extent an increase in inventory to support the Company's higher backlog levels.

Capital expenditures were \$9.0 million for the first three months of 2023, compared to \$4.4 million during the first three months of 2022. The Company expects to approve a normalized capital expenditure level of approximately \$30.0 million for the full year of 2023. The Company will fund any future expenditures from operating cash flows or through our revolving credit facility, described below.

Net cash provided by financing activities was \$66.8 million and \$101.2 million during the three month periods ended March 31, 2023 and March 31, 2022, respectively. Lower net cash provided by financing activities for the first three months of 2023 relates to reduced borrowings on the Company's revolving credit facility.

The Company had \$106.4 million in cash and cash equivalents held by its foreign subsidiaries as of March 31, 2023. The majority of these funds are at our European and Canadian facilities. The Company will continue to repatriate European and Canadian cash and cash equivalents in excess of amounts needed to fund operating and investing activities in these locations, and will monitor exchange rates to determine the appropriate timing of such repatriation given the current relative value of the U.S. dollar. Repatriated funds will initially be used to reduce funded debt levels under the Company's current credit facility and subsequently used to fund working capital, capital investments and acquisitions company-wide.

As of March 31, 2023, \$372.5 million was outstanding under the 2022 Credit Agreement, \$247.5 million on the Term Facility and \$125.0 million on the Revolver Facility. On March 31, 2023, \$2.8 million of the revolver capacity was committed to irrevocable standby letters of credit issued in the ordinary course of business as required by vendors' contracts resulting in \$272.2 million in available borrowings. The Company is in compliance with the covenants under the Agreement as of March 31, 2023.

On October 28, 2022, the Company, as Borrower, and each of its domestic subsidiaries as guarantors, entered into a Third Amended and Restated Credit Agreement (the "2022 Credit Agreement") with Bank of America, N.A., as Administrative Agent. The 2022 Credit Agreement provides Borrower with the ability to request loans and other financial obligations in an aggregate amount of up to \$655.0 million. Under the 2022 Credit Agreement, the Company has borrowed \$255.0 million pursuant to a Term Facility, while up to \$400.0 million is available to the Company pursuant to a Revolver Facility which terminates in five years. The Term Facility requires the Company to make equal quarterly principal payments of \$3.75 million over the term of the loan, with the final payment of any outstanding principal amount, plus interest, due at the end of the five year term.

Borrowings under the 2022 Credit Agreement bear interest, at the Company's option, at a Term Secured Overnight Financing Rate ("SOFR") or a Base Rate (each as defined in the 2022 Credit Agreement), plus, in each case, an applicable margin. The applicable margin ranges from 1.25% to 2.50% for Term SOFR borrowings and

from .25% to 1.50% for Base Rate borrowings with the margin percentage based upon the Company's consolidated leverage ratio. The Company must also pay a commitment fee to the lenders ranging between 0.15% to 0.30% on any unused portion of the \$400.0 million Revolver Facility.

The 2022 Credit Agreement requires the Company to maintain two financial covenants, namely, a maximum consolidated leverage ratio and a minimum consolidated fixed charge coverage ratio. The Agreement also contains various covenants relating to limitations on indebtedness, limitations on investments and acquisitions, limitations on the sale of properties and limitations on liens and capital expenditures. The Agreement also contains other customary covenants, representations and events of defaults. The expiration date of the 2022 Credit Agreement, including the Term Facility and the Revolver Facility, is October 28, 2027.

Management believes the 2022 Credit Agreement along with the Company's ability to internally generate funds from operations should be sufficient to allow the Company to meet its cash requirements for the foreseeable future. However, future challenges affecting the banking industry and credit markets in general could potentially cause changes to credit availability, which creates a level of uncertainty.

Critical Accounting Estimates

Management's Discussion and Analysis of Financial Condition and Results of Operations are based upon our Consolidated Financial Statements, which have been prepared in accordance with GAAP. The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses, and related disclosure of contingent assets and liabilities. Management bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Critical Accounting Policies

An accounting policy is deemed to be critical if it requires an accounting estimate to be made based on assumptions about matters that are highly uncertain at the time the estimate is made, and if different estimates that reasonably could have been used, or changes in the accounting estimates that are reasonably likely to occur periodically, could materially impact the financial statements. Management believes that of the Company's significant accounting policies, which are set forth in Note 1 of the Notes to Consolidated Financial Statements in the 2022 Form 10-K, the policies relating to the business combinations involve a higher degree of judgment and complexity. There have been no material changes to the nature of estimates, assumptions and levels of subjectivity and judgment related to critical accounting estimates disclosed in Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations" of the 2022 Form 10-K.

Off-Balance Sheet Arrangements

There are no off-balance sheet arrangements that have or are likely to have a current or future material effect on our financial condition.

Forward-Looking Information

Part I of this Quarterly Report on Form 10-Q and the "Management's Discussion and Analysis of Financial Condition and Results of Operations" included in Item 2 of this Quarterly Report contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. In addition, forward-looking statements may be made orally or in press releases, conferences, reports or otherwise, in the future by or on behalf of the Company.

Statements that are not historical are forward-looking. When used by or on behalf of the Company, the words "estimate," "anticipate," "expect," "believe," "intend", "will", "would", "should", "could" and similar expressions generally identify forward-looking statements made by or on behalf of the Company.

Forward-looking statements involve risks and uncertainties. These uncertainties include factors that affect all businesses operating in a global market, as well as matters specific to the Company and the markets it serves. Particular risks and uncertainties facing the Company include changes in market conditions and a potential

weakening of the markets we serve; supply chain disruptions; labor constraints; changes in tariff regulations and the imposition of new tariffs; a strong U.S. dollar; increased competition; negative economic impacts resulting from geopolitical events such as the war in Ukraine or trade wars; new or unanticipated effects of the COVID-19 pandemic; decreases in the prices of agricultural commodities, which could affect our customers' income levels; increases in input costs; our inability to increase profit margins through continuing production efficiencies and cost reductions; acquisition integration issues; budget constraints or income shortfalls which could affect the purchases of our type of equipment by governmental customers; credit availability for both the Company and its customers, adverse weather conditions such as droughts, floods, snowstorms, etc. which can affect buying patterns of the Company's customers and related contractors; the price and availability of raw materials and product components; energy cost; increased cost of governmental regulations which effect corporations including related fines and penalties (such as the European General Data Protection Regulation and the California Consumer Privacy Act); the potential effects on the buying habits of our customers due to animal disease outbreaks and other epidemics; the Company's ability to develop and manufacture new and existing products profitably; market acceptance of new and existing products; the Company's ability to maintain good relations with its employees; the Company's ability to successfully complete acquisitions and operate acquired businesses or assets; the ability to hire and retain quality skilled employees; cyber security risks affecting information technology or data security breaches; and the possible effects of events beyond our control, such as political unrest, acts of terror, natural disasters and pandemics, on the Company or its customers, suppliers and the economy in general.

In addition, the Company is subject to risks and uncertainties facing the industry in general, including changes in business and political conditions and the economy in general in both domestic and international markets; weather conditions affecting demand; slower growth in the Company's markets; financial market changes including increases in interest rates and fluctuations in foreign exchange rates; actions of competitors; the inability of the Company's suppliers, customers, creditors, public utility providers and financial service organizations to deliver or provide their products or services to the Company; seasonal factors in the Company's industry; litigation; government actions including budget levels, regulations and legislation, primarily relating to the environment, commerce, infrastructure spending, health and safety; and availability of materials.

The Company wishes to caution readers not to place undue reliance on any forward-looking statements and to recognize that the statements are not predictions of actual future results. Actual results could differ materially from those anticipated in the forward-looking statements and from historical results, due to the risks and uncertainties described above, as well as others not now anticipated. The foregoing statements are not exclusive and further information concerning the Company and its businesses, including factors that could potentially materially affect the Company's financial results, may emerge from time to time. It is not possible for management to predict all risk factors or to assess the impact of such risk factors on the Company's businesses.

Item 3. Quantitative and Qualitative Disclosures About Market Risks

The Company is exposed to various market risks. Market risks are the potential losses arising from adverse changes in market prices and rates. The Company does not enter into derivative or other financial instruments for trading or speculative purposes.

Foreign Currency Risk

International Sales

A portion of the Company's operations consists of manufacturing and sales activities in international jurisdictions. The Company primarily manufactures its products in the U.S., U.K., France, Canada, Brazil, and the Netherlands. The Company sells its products primarily in the functional currency within the markets where the products are produced, but certain sales from the Company's U.K. and Canadian operations are denominated in other foreign currencies. As a result, the Company's financials, specifically the value of its foreign assets, could be affected by factors such as changes in foreign currency exchange rates or weak economic conditions in the other markets in which the subsidiaries of the Company distribute their products.

Exposure to Exchange Rates

The Company translates the assets and liabilities of foreign-owned subsidiaries at rates in effect at the balance sheet date. Revenues and expenses are translated at average rates in effect during the reporting period. Translation adjustments are included in accumulated other comprehensive income within the statement of stockholders' equity. The total foreign currency translation adjustment for the current quarter increased stockholders' equity by \$4.5 million.

The Company's earnings are affected by fluctuations in the value of the U.S. dollar as compared to foreign currencies, predominately in Europe and Canada, as a result of the sales of its products in international markets. Forward currency contracts are used to hedge against the earnings effects of such fluctuations. The result of a uniform 10% strengthening or 10% decrease in the value of the dollar relative to the currencies in which the Company's sales are denominated would result in a change in gross profit of \$3.1 million for the three month period ended March 31, 2023. This calculation assumes that each exchange rate would change in the same direction relative to the U.S. dollar. In addition to the direct effects of changes in exchange rates, which include a changed dollar value of the resulting sales, changes in exchange rates may also affect the volume of sales or the foreign currency sales price as competitors' products become more or less attractive. The Company's sensitivity analysis of the effects of changes in foreign currency exchange rates does not factor in a potential change in sales levels or local currency prices.

Interest Rate Risk

The Company's long-term debt bears interest at variable rates. Accordingly, the Company's net income is affected by changes in interest rates. Assuming the current level of borrowings at variable rates and a two percentage point change for the first quarter 2023 average interest rate under these borrowings, the Company's interest expense would have changed by approximately \$1.9 million. In the event of an adverse change in interest rates, management could take actions to mitigate its exposure. However, due to the uncertainty of the actions that would be taken and their possible effects this analysis assumes no such actions. Further this analysis does not consider the effects of the change in the level of overall economic activity that could exist in such an environment.

In January 2020, the Company entered into an interest rate swap agreement with three of its total lenders that hedge future cash flows related to its outstanding debt obligations, which expired in January 2023.

Item 4. Controls and Procedures

Disclosure Controls and Procedures

An evaluation was carried out under the supervision and with the participation of Alamo's management, including our President and Chief Executive Officer, Executive Vice President and Chief Financial Officer (Principal Financial Officer) and Vice President, Controller and Treasurer, (Principal Accounting Officer), of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934). Based upon the evaluation, the President and Chief Executive Officer, Executive Vice President and Chief Financial Officer (Principal Financial Officer) and Vice President, Controller and Treasurer, (Principal Accounting Officer) concluded that the Company's design and operation of these disclosure controls and procedures were effective at the end of the period covered by this report.

Changes in internal control over financial reporting

There has been no change in our internal control over financial reporting that occurred during our last fiscal year that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

For a description of legal proceedings, refer to the consolidated financial statements and footnotes thereto included in the Company's annual report on Form 10-K for the year ended December 31, 2022 (the "2022 10-K").

Item 1A. Risk Factors

There have not been any material changes from the risk factors previously disclosed in the 2022 Form 10-K for the year ended December 31, 2022.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table provides a summary of the Company's repurchase activity for its common stock during the three months ended March 31, 2023:

Issuer Purchases of Equity Securities

| Period | Total Number of Shares Purchased | Average Price Paid Per Share | Total Number of Shares Purchased as Part of Publicly announced Plans or Programs | Maximum Dollar Value of Shares That May Yet Be Purchased Under the Plans or Programs ^(a) |
|---------------------|----------------------------------|------------------------------|--|---|
| January 1-31, 2023 | — | — | — | \$25,861,222 |
| February 1-28, 2023 | — | — | — | \$25,861,222 |
| March 1-31, 2023 | — | — | — | \$25,861,222 |

(a) On December 13, 2018, the Board authorized a stock repurchase program of up to \$30.0 million of the Company's common stock. The program has a term of five (5) years, terminating on December 12, 2023.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not Applicable

Item 5. Other Information

(a) Reports on Form 8-K

None.

(b) Other Information

None.

(c) Not Applicable

Item 6. Exhibits

(a) Exhibits

Incorporated by Reference From the Following Documents

| Exhibits | Exhibit Title | |
|-----------------|---|----------------|
| 31.1 | — Certification by Jeffery A. Leonard under Section 302 of the Sarbanes-Oxley Act of 2002 | Filed Herewith |
| 31.2 | — Certification by Richard J. Wehrle under Section 302 of the Sarbanes-Oxley Act of 2002 | Filed Herewith |
| 32.1 | — Certification by Jeffery A. Leonard under Section 906 of the Sarbanes-Oxley Act of 2002 | Filed Herewith |
| 32.2 | — Certification by Richard J. Wehrle under Section 906 of the Sarbanes-Oxley Act of 2002 | Filed Herewith |
| 101.INS | — XBRL Instance Document - the instance document does not appear in the Interactive Data Files because its XBRL tags are embedded within the Inline XBRL document | Filed Herewith |
| 101.SCH | — XBRL Taxonomy Extension Schema Document | Filed Herewith |
| 101.CAL | — XBRL Taxonomy Extension Calculation Linkbase Document | Filed Herewith |
| 101.DEF | — XBRL Taxonomy Extension Definition Linkbase Document | Filed Herewith |
| 101.LAB | — XBRL Taxonomy Extension Label Linkbase Document | Filed Herewith |
| 101.PRE | — XBRL Taxonomy Extension Presentation Linkbase Document | Filed Herewith |
| 104 | — Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101) | Filed Herewith |

Alamo Group Inc.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

May 4, 2023

Alamo Group Inc.
(Registrant)

/s/ Jeffery A. Leonard

Jeffery A. Leonard

President & Chief Executive Officer

/s/ Richard J. Wehrle

Richard J. Wehrle

Executive Vice President & Chief Financial Officer
(Principal Financial Officer)

Exhibit 31.1

I, Jeffery A. Leonard, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Alamo Group Inc;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f) for the registrant and have:
 - a. Designed such disclosure controls and procedures or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 4, 2023

/s/ Jeffery A. Leonard

Jeffery A. Leonard

President & Chief Executive Officer

Exhibit 31.2

I, Richard J. Wehrle, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Alamo Group Inc;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f) for the registrant and have:
 - a. Designed such disclosure controls and procedures or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 4, 2023

/s/ Richard J. Wehrle

Richard J. Wehrle

Executive Vice President & Chief Financial Officer
(Principal Financial Officer)

Exhibit 32.1

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Alamo Group Inc. (the "Company") on Form 10-Q for the period ended March 31, 2023 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Jeffery A. Leonard, President & Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. ss. 1350, as adopted pursuant to ss. 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Form 10-Q fully complies with the requirements of section 13 (a) or 15 (d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and
2. The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 4, 2023

/s/ Jeffery A. Leonard

Jeffery A. Leonard
President & Chief Executive Officer

Exhibit 32.2

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Alamo Group Inc. (the "Company") on Form 10-Q for the period ended March 31, 2023 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Richard J. Wehrle, Executive Vice President & Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. ss. 1350, as adopted pursuant to ss. 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Form 10-Q fully complies with the requirements of section 13 (a) or 15 (d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and
2. The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 4, 2023

/s/ Richard J. Wehrle

Richard J. Wehrle

Executive Vice President & Chief Financial Officer

(Principal Financial Officer)