

ALAMO GROUP INC.  
 ATTN: EDWARD T. RIZZUTI  
 1627 EAST WALNUT STREET  
 SEGUIN, TX 78155

Investor Address Line 1  
 Investor Address Line 2  
 Investor Address Line 3  
 Investor Address Line 4  
 Investor Address Line 5  
 John Sample  
 1234 ANYWHERE STREET  
 ANY CITY, ON A1A 1A1

1 OF 2  
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**VOTE BY INTERNET - www.proxyvote.com**

Use the Internet to transmit your voting instructions and for electronic delivery of information up until 11:59 p.m. Eastern Time the day before the cut-off date or meeting date. Have your proxy card in hand when you access the web site and follow the instructions to obtain your records and to create an electronic voting instruction form.

**During The Meeting - Go to www.virtualshareholdermeeting.com/ALG2021**

You may attend the meeting via the Internet and vote during the meeting. Have the information that is printed in the box marked by the arrow available and follow the instructions.

**VOTE BY PHONE - 1-800-690-6903**

Use any touch-tone telephone to transmit your voting instructions up until 11:59 p.m. Eastern Time the day before the cut-off date or meeting date. Have your proxy card in hand when you call and then follow the instructions.

**VOTE BY MAIL**

Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

**NAME**

THE COMPANY NAME INC. - COMMON  
 THE COMPANY NAME INC. - CLASS A  
 THE COMPANY NAME INC. - CLASS B  
 THE COMPANY NAME INC. - CLASS C  
 THE COMPANY NAME INC. - CLASS D  
 THE COMPANY NAME INC. - CLASS E  
 THE COMPANY NAME INC. - CLASS F  
 THE COMPANY NAME INC. - 401 K

CONTROL # → 0000000000000000

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PAGE 1 OF 2

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

KEEP THIS PORTION FOR YOUR RECORDS  
 DETACH AND RETURN THIS PORTION ONLY

THIS PROXY CARD IS VALID ONLY WHEN SIGNED AND DATED.

The Board of Directors recommends you vote FOR the following proposals:

1. Election of Directors

Nominees	For	Against	Abstain
1a. Roderick R. Baty	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1b. Robert P. Bauer	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1c. Eric P. Etchart	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1d. Tracy C. Jokinen	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1e. Richard W. Parod	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1f. Ronald A. Robinson	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
1g. Lorie L. Tekorius	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

3. Proposal FOR ratification of appointment of KPMG LLP as the Company's Independent Auditors for 2021.  For  Against  Abstain

NOTE: In their discretion, act upon such other business as may properly come before the meeting.

2. Proposal FOR the approval of the advisory vote on the compensation of the named executive officers.

For  Against  Abstain

Please sign exactly as your name(s) appear(s) hereon. When signing as attorney, executor, administrator, or other fiduciary, please give full title as such. Joint owners should each sign personally. All holders must sign. If a corporation or partnership, please sign in full corporate or partnership name by authorized officer.

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 Investor Address Line 4  
 Investor Address Line 5  
 John Sample  
 1234 ANYWHERE STREET  
 ANY CITY, ON A1A 1A1

Signature [PLEASE SIGN WITHIN BOX] Date

JOB #

Signature (Joint Owners) Date

SHARES  
 CUSIP #  
 SEQUENCE #

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**Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting:**  
The Notice and Proxy Statement and Annual Report are available at [www.proxyvote.com](http://www.proxyvote.com).

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**ALAMO GROUP INC.**  
**Proxy for 2021 Annual Meeting of Stockholders**  
**THIS PROXY IS SOLICITED ON BEHALF OF THE BOARD OF**  
**DIRECTORS**

The undersigned hereby appoints Ronald A. Robinson and Edward T. Rizzuti or any one of them, proxies or proxy with full power of substitution and revocation as to each of them, to represent the undersigned and to act and vote, with all powers which the undersigned would possess if personally present at the Annual Meeting of Stockholders of Alamo Group Inc., to be held on Thursday, May 6, 2021 at 9:00 a.m., Central Daylight Time, via live webcast at [www.virtualshareholdermeeting.com/ALG2021](http://www.virtualshareholdermeeting.com/ALG2021), on the following matters and in their discretion on any other matters which may come before the Meeting or any adjournments thereof. Receipt of Notice-Proxy Statement dated March 15, 2021 is acknowledged.

**This proxy will be voted as directed. In the absence of such direction, the proxy will be voted "FOR" the nominees listed in Proposal 1 and "FOR" the proposals set forth in Proposal 2 and Proposal 3.**

**Continued and to be signed on the reverse side**